

# Partnership Annual Delivery Plan 2023/24



*served by One Team*

South & East Lincolnshire Councils Partnership





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South & East Lincolnshire Councils Partnership

# Our Business As Usual

*An illustration of the extent of work by our services across the Partnership to support our communities day to day.*



Info graphic

**TO BE ADDED IN APRIL 2023**

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Growth Directorate

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**TO BE ADDED IN APRIL 2023**

# Annual Delivery Plan projects/activities 23/24

*Activities flow from the Partnership's 3-year Work Programme agreed by each Council, as well as additional opportunities identified to further the Partnership's ambition. Whilst projects are identified by lead Directorate, the delivery often involves multiple Directorates.*



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South & East Lincolnshire Councils Partnership



## South and East Lincolnshire Councils Partnership - Introduction



**Partnership needs to agree an Annual Delivery Plan for the following key reasons:-**

- To provide direction for Members and Officers;
- To deliver on the agreed Partnership priorities, both financial and non-financial; and
- To help direct and manage resources effectively and efficiently across the Partnership.

**Note: The Annual Delivery Plan sets out projects that Members support the principle of progressing. Some projects will require further decision making as they come forward.**

Action Status	
Completed	C
Not started	NS
On plan	Green
Off plan but mitigation in place to get back on plan	Yellow
Off plan and no mitigation	Red

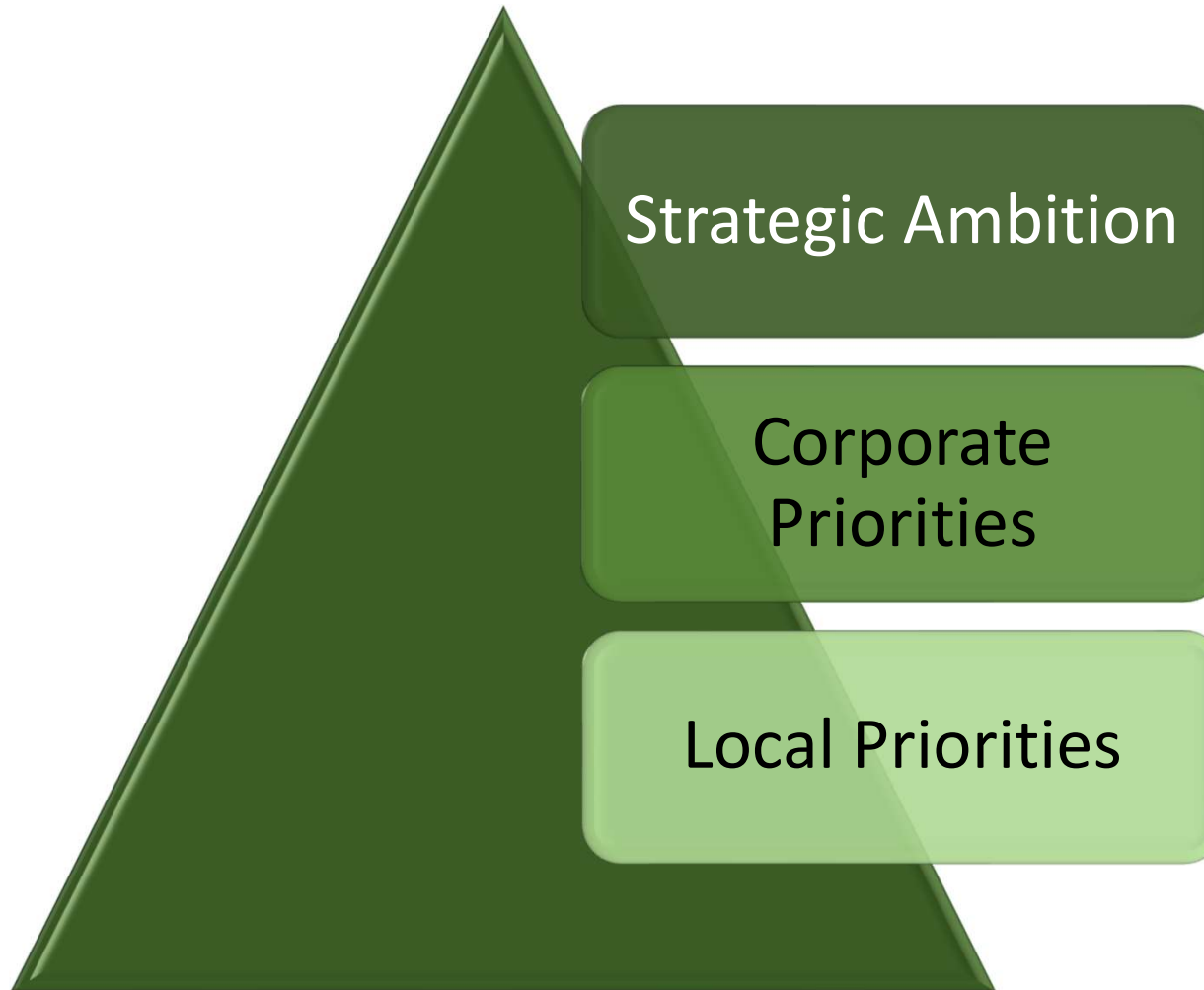


## South and East Lincolnshire Councils Partnership – Strategic Ambition

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### Strategic Ambition

- **Strategic** – a focus on the priorities with our external partners within Lincolnshire and nationally;
- **Corporate** – a focus on the priorities across the three partnership councils (including companies); and
- **Local** – a focus on the priorities for each of the sovereign councils.



## South & East Lincolnshire Councils Partnership – Strategic Programme

### Strategic Programme

- This slide highlights the strategic opportunities for the Partnership as already agreed by Council to be delivered by the end of the 24/25 financial year.
- The following slides identify the Delivery Plan for 2023/24 to support the Partnership in delivering on its priorities, as well as sovereign Council ambitions.

### The Strategic Programme (Top Ten) for the South and East Lincolnshire Councils Partnership

Strategy platform for the Partnership focussing on improving outcomes for all communities across the sub-region (early focus on Transport and Infrastructure and Health & Wellbeing);

The strategic case for Devolution for the sub-region

Place-based regeneration, including supporting infrastructure, across the sub-region of South and East Lincolnshire

Joint approach to the Internal Drainage Boards

Co-ordinated partnership response to the Environment Act 2021

Health and Leisure offer across the sub-region

Shared Service Opportunities across the partnership, including our strategic partnership with PSPS Ltd, to improve service efficiency and effectiveness

Workforce Development Strategy for the partnership

ICT Strategy for the partnership.

## Communities Directorate

- Well Being and Communities Leadership
- Regulatory
- Leisure and Culture
- Neighbourhoods

### S&ELCP – Communities Directorate - Strategic

	Activity	Delivery timeframe	Status
Strategic	Co-ordinated approach to implementing the Waste and Resources Strategy and Environment Act 2021	Dependent upon publication of consultation responses and statutory guidance	
	Development of a SELCP Private Sector Housing Strategy	Q3 2023	
	Working with partners to deliver against the Lincolnshire District Health and Wellbeing Strategy and SELCP Healthy Living Action Plan	Continued throughout 23/24	
	Coordinated approach to implementing the Serious Violence Duty 2022	Continued throughout 23/24	
	Delivery against the SELCP Community Safety Strategy and associated action plan	Continued throughout 23/24	
	Delivery against Lincolnshire's Homelessness Strategy	Continued throughout 23/24	
	Development of a SELCP Customer Experience Strategy	Q1	
	Develop a Climate Change Strategy - Action Plan, under the auspices of SELCAN	Q1	
	Deliver a feasibility report on Decarbonisation of leisure assets leased to Magna Vitae	Q1	
	Develop a Tree and Hedgerow Strategy – Action Plan	Q1	
	To review Leisure & Culture offer across the Partnership	Continued throughout 23/24	
Partnership Playing Fields Strategy (incorporating Play Facilities)	Q4		

## Communities Directorate

- Well Being and Communities Leadership
- Regulatory
- Leisure and Culture
- Neighbourhoods

### S&ELCP – Communities Directorate – Corporate (1 of 2)

	Activity	Delivery timeframe	Status
<b>Policy Alignment:</b>	Review of public conveniences delivery	Q4	
	Lincolnshire Waste Strategy (through the Lincolnshire Waste Partnership)	Q4	
	Private Sector Housing Policy and Practice	Q4	
	DFG mandatory and discretionary policies	Q4	
	Graffiti & Street Art Policy	Q3	
	Review of Markets Policies	Q4	
	Produce a single Business Continuity Plan for the Partnership	Q3	
	Produce a single Emergency Plan for the Partnership	Q3	
	Seek approval for a Partnership Street Naming and Numbering Policy	Q2	
<b>Shared Services:</b>	Consider business case for alignment of Safety Advisory Groups	Q2	
	Undertake a review of Environmental Health / Public Protection and Licensing across the Partnership	Q3	
	Building Control Service implemented for the Partnership	Q4	
	Deployment of BEIS Green Homes / Sustainable Warmth funding across the Partnership	Q4	
	Review the EP & BC service provision across the Partnership to deliver efficiencies and improvement	Q2	
<b>Shared Learning:</b>	Options to reduce carbon footprint of our fleet through driver training, retro-fit technology and replacement options	Q1	
	Focused activity to prevent homelessness across the sub-region	Continued throughout 23/24	
	Rough Sleeping Initiatives	Continued throughout 23/24	
	Household Support Fund and further hardship funds to support Cost of Living crisis	Continued throughout 23/24	
	Resettlement Schemes	Continued throughout 23/24	
	Wellbeing Lincs	Continued throughout 23/24	
	Focus and support to reduce digital deprivation across the sub-region	Q1	
Carbon Literacy Training delivered across the Partnership	Q4		

## Communities Directorate

- Well Being and Communities Leadership
- Regulatory
- Leisure and Culture
- Neighbourhoods

### S&ELCP – Communities Directorate – Corporate (2 of 2)

	Activity	Delivery timeframe	Status
Quick Wins:	Strengthen relationships with Primary Care Networks and become active members of new PCN led place-based Strategic Partnership Boards	Q1	
	Proactively seek and bid for grant funding to support community projects and pilots	Continued throughout 23/24	
	Establish community leaders network and recognition scheme across S&ELCP	Q4	
Partnership Platform:	Housing Stock Conditions Survey	Q4	
	Attainment of purple flag status (or equivalent) in the towns of Spalding, Boston and Skegness	Q4	
	Established agreement with Money Advice & Pensions Service to be part of Money Advisor Network to help residents access regulated money advice	Q2	
	Review partnership grant funding agreements for consistent and equitable approach across S&ELCP (for example, aligning Citizens Advice commissioning, relationship and reporting)	Q2	
	Embed schemes that support SELCP community leadership role in sustaining community and voluntary sector support across the sub-region (for example, S&LCP Community Lottery, Crowdfunding platform and enhance partnership work with LCVS)	Q2	
	Investigate the commercial opportunities and business case for development of Domestic Energy Assessor scheme providing Energy Performance Certificate assessments for homeowners / landlords / businesses.	Q4	
	South and East Lincolnshire Partnership and Culture at the Heart of Regeneration NPO working with the Growth Directorate	Continued throughout 23/24	
Back office alignment	Streetscene software alignment	Q4	
	Accolaid upgrade to UNIFORM – Building Control (ELDC)	Q4	
Asset Rationalisation:	Operations Depot space review and recommendations	Q2	

## Communities Directorate

- Well Being and Communities Leadership
- Regulatory
- Leisure and Culture
- Neighbourhoods

### S&ELCP – Communities Directorate - Local

	Activity	Delivery timeframe	Status
Boston Borough Council	Delivery of the pride in Boston programme	Q2	
	Options for new operations depot	Q2	
	Implementation of waste collection rounds review	Q2	
	Review of public conveniences delivery	Q4	
	Continue community engagement to increase trust and confidence of residents for diverse background	Q1	
	Understand local gaps in digital skills and inclusion and explore support	Q1	
	Facilitate Land Charges Searches function migration to HMLR	Q4	
	Leisure facilities (Towns Fund Programme)	Q4	
	Review Markets Service	Q4	
	Delivery of Carbon Reduction Plan actions	Q4	

## Communities Directorate

- Well Being and Communities Leadership
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- Neighbourhoods

### S&ELCP – Communities Directorate - Local

	Activity	Delivery timeframe	Status
East Lindsey District Council	Delivery of a commercial waste collection service	Q1	
	Review of public conveniences delivery	Q4	
	Update the 'State of Ageing in East Lindsey' baseline report and work with partners develop and deliver an Age-Friendly East Lindsey Action Plan	Q1/2	
	Co-ordinate community based support, information and advice through network of hubs	Q1	
	Deliver community-based digital inclusion projects, linked to opportunities from the Towns Fund	Q1	
	Support the delivery of the Campus for Future Living working with the Growth and Delivery Directorates	Continued throughout 23/24	
	Markets ICT migration (subject to business case) (PSPS)	Q4	
	In partnership with Assets, drive decarbonisation of leisure assets leased to Magna Vitae.	Q4	
	Delivery of Carbon Reduction Plan actions	Q4	
	In partnership with Assets, upgrade to low energy lighting at Louth Depot and Vehicle Maintenance Unit to reduce carbon footprint and revenue costs	Q1	
	Explore a pilot programme (Theddlethorpe CIF) to understand and deliver the assessment and capital investment requirements for community owned assets and SME's to decarbonise their operations	Q4	
	Support the delivery of Leisure & Cultural facilities (Towns Fund Programme) working with Growth and Delivery Directorates.	Continued 23/24	
	Wood Lane 3G Pitch Project	Q4	
	London Road Pavilion Project	Q4	

## Communities Directorate

- Well Being and Communities Leadership
- Regulatory
- Leisure and Culture
- Neighbourhoods

### S&ELCP – Communities Directorate - Local

	Activity	Delivery timeframe	Status
South Holland District Council	Options for new depot	Q2	
	Review of public conveniences delivery	Q4	
	Continue community engagement to increase trust and confidence of residents for diverse background	Continued throughout 23/24	
	Understand local gaps in digital skills and inclusion and explore support	Q1	
	Facilitate Land Charges Searches function migration to HMLR	Q4	
	Produce a Carbon Reduction Programme and seek to agree a CO <sub>2</sub> e reduction target	Q3	
	Seek to gain approval for an Environment Policy	Q2	
	Support the Castle Sports Complex LUF Project working with the Growth and Delivery Directorates	TBC	



Corporate  
Development  
Directorate

- Corporate
- Governance
- Finance
- Housing Revenue Account (SHDC)

**S&ELCP – Corporate Development Directorate - Strategic**

	Activity	Delivery timeframe	Status
Strategic	Update Treasury Management Strategies and Prudential Code	Q4	

## Corporate Development Directorate

- Corporate
- Governance
- Finance
- Housing Revenue Account (SHDC)

### S&ELCP – Corporate Development Directorate – Corporate (1 of 2)

	Activity	Delivery timeframe	Status
<b>Policy Alignment:</b>	Create a Partnership Corporate Strategy that also includes local sovereign priorities to replace existing Corporate Strategies	Q3	
	Embed Partnership approach to risk management and appetite	Q1	
	Implementation of an aligned Communications Strategy across Partnership Councils	Q2	
	Conclude alignment of HR policies (one batch requires consideration by SHDC Council to complete the review)	Q1	
	Enhance employee benefits package and launch health and wellbeing programme for workforce	Q2	
	Update Fraud Risk Registers	Q2	
	Update and consider alignment of Discretionary Rate Relief Policies	Q3	
	Implement Single Person Discount Schemes	Q3	
	Align Council Tax Support Schemes	Q3	
	Align Annual Review process for Partnership workforce	Q1	
Update Workforce Development Strategy	Q4		
<b>Shared Services:</b>	Governance Service Review to be completed	Q4	
<b>Shared Learning:</b>	Induction of Councillors post election (create cross councillor focus group to support the programme's development)	Q1	
	Fees and Charges Review to be completed	Q3	
	Elections – shared learning across the Partnership	Q1	
	Undertake a Forward looking Skills Gap Analysis within the workforce	Q2	
	Partnership Peer Review progress review by the LGA	Q1	
	Develop an Intelligence/Data Hub for the Partnership	Q4	
<b>Partnership Platform:</b>	Delivery of new PSPS transformation programme (PSPS)	Q1	
	Develop proposals for alignment of Terms and Conditions of employment (exc pay)	Q1	
	Bring forward timeframe and approach for developing shared officer pay arrangements	Q1	
	Partnership Review of organisational structure	Q2	
	PSPS alignment programme (PSPS)	Q2	
	Embed Pentana for Risk and Performance Management	Q1	
	Implementation of Cyber Plan using £175,000 DLUCH grant (PSPS)	Throughout 23/24	

## Corporate Development Directorate

- Corporate
- Governance
- Finance
- Housing Revenue Account (SHDC)

### S&ELCP – Corporate Development Directorate – Corporate (2 of 2)

	Activity	Delivery timeframe	Status
<b>Back office alignment</b>	Assisted Self Serve launch for all Councils to improve digital access for residents (PSPS)	Q3	
	Continued alignment of Partnership ICT (PSPS)	Ongoing	
	PSPS - Phase 2 digitalisation & automation within Revs & Bens (subject to business case) (PSPS)	Q2	
	Roll out of member ICT post election (PSPS)	Q1	
	Subject to business case, move to a single Microsoft 365 tenancy across the Partnership (PSPS)	Q2 24/25	
	Transition to new External Auditor/s	Q4	
<b>Procurement</b>	Establish and align a procurement and contracts function (PSPS)	Q1	
	Partnership Procurement Strategy to be implemented (PSPS)	Q1	
	Procurement savings plan to be developed (and monitored thereafter).	Q1	

## Corporate Development Directorate

- Corporate
- Governance
- Finance
- Housing Revenue Account (SHDC)

### S&ELCP – Corporate Development Directorate - Local

	Activity	Delivery timeframe	Status
Boston Borough Council	Continued investment to improve ICT environment (PSPS)	Ongoing	
	Develop business case for deployment of Ring Central telephony system (PSPS)	Q2	
	Alfresco/Document Management system removal and migration (PSPS)	Q3	
	Server infrastructure Refresh (PSPS)	Q2	
	Efin Archival Solution (PSPS)	Q2	

## Corporate Development Directorate

- Corporate
- Governance
- Finance
- Housing Revenue Account (SHDC)

### S&ELCP – Corporate Development Directorate - Local

	Activity	Delivery timeframe	Status
East Lindsey District Council	SharePoint Migration (PSPS)	Q1	
	Complete the delivery of Uniform Case Management System	Q4	
	GGP update	Q4	

## Corporate Development Directorate

- Corporate
- Governance
- Finance
- Housing Revenue Account (SHDC)

### S&ELCP – Corporate Development Directorate - Local

	Activity	Delivery timeframe	Status
South Holland District Council	Deliver LGA Peer Review	Q1	
	SharePoint migration (PSPS)	Q1	
	Server Infrastructure Refresh (PSPS)	Q2	
	Continue to deliver the SHDC Digital Programme outstanding pieces of work	Q3	
	Digital housing equipment offer (HRA)	Q4	
	Delivery of revised Sheltered Housing service offer (HRA)	Q4	
	Delivery of Social Housing Decarbonisation Fund: Wave 2.1 (HRA), which will improve energy efficiency of homes.	Ongoing	
	Roadmap through regulation (HRA)	Q2	
	HRA Business Plan (Narrative)	Q4	

## Programme Delivery Directorate

- Strategic Projects
- General Fund Assets
- Housing Delivery

### S&ELCP – Programme Delivery Directorate - Strategic

	Activity	Delivery timeframe	Status
Strategic	Establish and maintain new working relationships with Key partners including contractors, operators of facilities, procurement and joint funders.	Continued throughout 23/24	

Programme  
Delivery  
Directorate

- Strategic Projects
- General Fund Assets
- Housing Delivery

**S&ELCP – Programme Delivery Directorate - Corporate**

	Activity	Delivery timeframe	Status
<b>Quick Wins:</b>	Changing Places toilets completion of some sites	Q1	
	Delivery of some capital works	Q1	
	Land purchases	Q1	
	Sale of Holbeach depot	Q1	
	Purchase of homes	Q1	



## Programme Delivery Directorate

- Strategic Projects
- General Fund Assets
- Housing Delivery

### S&ELCP – Programme Delivery Directorate - Local

Boston Borough Council	Implement the agreed 2023/24 planned maintenance programme	Ongoing	
	Implement all Asset Led Capital Schemes	Ongoing	
	Support the delivery of Towns Fund schemes	Ongoing	
	Review and renew all leases due for negotiation	Q4	
	Support the delivery of Changing Places Toilets	Q4	
	Strategic land review to identify potential housing site purchases	Ongoing	
	Review of Asset register to identify surplus sites for sale or income generation	Ongoing	
	Progressing Housing Delivery including the development of proposals and options	Q4	
	Develop a Play Areas Register	Q4	

## Programme Delivery Directorate

- Strategic Projects
- General Fund Assets
- Housing Delivery

### S&ELCP – Programme Delivery Directorate - Local

			Status
East Lindsey District Council	Implement the agreed 2023/24 planned maintenance programme	Ongoing	
	Implement all Asset Led Capital Schemes	Ongoing	
	Support the delivery of Towns Fund schemes	Ongoing	
	Review and renew all leases due for negotiation	Q4	
	Support the delivery of Changing Places Toilets	Q4	
	Strategic land review to identify potential housing site purchases	Ongoing	
	Review of Asset register to identify surplus sites for sale or income generation	Ongoing	
	Develop a Play Areas Register	Q4	

## Programme Delivery Directorate

- Strategic Projects
- General Fund Assets
- Housing Delivery

### S&ELCP – Programme Delivery Directorate - Local

	Activity	Delivery timeframe	Status
South Holland District Council	Implement the agreed 2023/24 planned maintenance programme	Q4	
	Implement all Asset Led Capital Schemes	Ongoing	
	Support the delivery of Towns Fund schemes	Ongoing	
	Review and renew all leases due for negotiation	Q4	
	Support the delivery of Changing Places Toilets	Q4	
	Strategic land review to identify potential housing site purchases	Ongoing	
	Review of Asset register to identify surplus sites for sale or income generation	Ongoing	
	Review of Garage Sites for Investment	Q4	
	Progressing the delivery and marketing of the South Lincolnshire FEZ to bring forward the development of the site	Ongoing	
	Progressing Housing Delivery including South Holland Homes, Welland Homes and HRA Investments	Ongoing	
	Progress the purchase of identified sites	Ongoing	
	Progress the sale of Holbeach Depot	Q1	
	Develop a Play Areas Register	Q4	
	Progress a new park and play area at Moulton	Ongoing	

## Growth Directorate

- Economic Growth
- Strategic Growth and Development
- Planning and Strategic Infrastructure

### S&ELCP – Growth Directorate - Strategic

	Activity	Delivery timeframe
Strategic	Continue to lobby external partners and build the case for major investment into the transport network across the SELCP area, including road, rail, port and public transport investment - including delivery of agreed Scrutiny recommendations, and supporting the various Transport Boards across the Partnership – including the delivery of the A16 Levelling Up Fund improvements	Ongoing –A16 improvements Q4
	Delivery of agreed Scrutiny recommendations on public transport and rural mobility.	Q3
	To identify power, water and digital utility constraints across SELCP area and to work with partners and the private sector to secure investment in meeting the utility needs of the area and develop a strategy to address any challenges/opportunities - including work on Future Fens, Hydrogen and Micro Grid, and Broadband/5G – including influencing Greater Lincs SIDP	Ongoing - SIDP agreed by Q2
	To deliver the Town Deal Programme for Boston and East Lindsey.	Ongoing until 2025
	To further develop the relationship with Homes England, DLUHC and others to secure strategic investment into the SELCP area - in particular to support housing growth and delivery across small, medium and major sites.	Ongoing
	To support and influence the delivery of the UK Food Valley initiative - acting as a means to secure additional investment.	Ongoing
	Deliver a coordinated approach to the visitor economy and support the sector, through the Destination Strategy, working in partnership with the Destination Management Organisation.	Q3 and Ongoing
	Mobilise and deliver a programme of Government investment in conjunction with partners, including UKSPF Framework, Rural Prosperity Fund, National Portfolio of Organisation (NPO), etc.	Ongoing until 2026
	Actively seeking to support new investment opportunities, continued business growth and retention and engagement and networking to promote inward investment. Utilising tools and opportunities such as Local Development Orders to actively work with promoters/land owners to bring forward employment land and energy opportunities.	Ongoing
	Deliver a coordinated response to Nationally Significant Infrastructure projects across the Sub Region to maximise local and community benefits and support further investment – including Heckington Fen / Viking CCS / Outer Dowsing.	Milestones throughout year for 23/24 submissions
	Deliver a targeted programme of place based and cultural led interventions underpinned by Vital & Viable Strategy based on Action Plans, and potentially expanded to Boston and South Holland	Q4
Develop proposals for an enhanced business grant support programme across the partnership, to replace existing Grants4Growth scheme that operates across the partnership area	Q1	

## Growth Directorate

- Economic Growth
- Strategic Growth and Development
- Planning and Strategic Infrastructure

### S&ELCP – Growth Directorate - Corporate

<b>Policy Alignment:</b>	Planning Enforcement Policy Review	Q4	
	Regular engagement with civil servants and partners to ensure local and national policy alignment - DLUHC (Levelling Up), DCMS (DMO Review: ACE, HE, SE, VB/VE) and Midland Connect	Ongoing	
<b>Shared Services:</b>	Planning Partnership working (towards an aligned service)	Q4	
	Economic Growth Team (towards an aligned service)	Q4	
	Active engagement with wider organisation to support funding opportunities and maximising use of funding to achieve Partnership and Council ambitions	Ongoing	
<b>Shared Learning:</b>	Approach to First Homes - develop a partnership approach to securing and delivering First Homes through Section 106 obligations	Q4	
	Active engagement with wider organisation to support funding opportunities and maximising use of funding to achieve Partnership and Council ambitions - including supporting bidding from inception through to delivery	Ongoing	
	Extend Cultural Strategy to South Holland	Q2	
	Maintaining and exceeding KPIs/supporting housing and economic delivery - ensuring we create the conditions for investment and delivery	Ongoing	
<b>Back office alignment:</b>	Review of systems and establish areas for potential future alignment and explore funding opportunities for new systems e.g. GIS	Q4	
<b>Other:</b>	Further support alignment between Growth & Health objectives including delivery of projects such as Campus for Future Living, Castle Sports and PE21	Ongoing	
	Consider opportunities for and potential delivery of a shared Shop Front Design guide for the Partnership	Q4	
	Further support increased growth & diversity of education provision to improve skills offer across the Sub Region including through projects such as F1 in Schools (Q1) & Skills for Skools	Ongoing – F1 in Schools outcomes Q1	
	Maintain support for Affordable Housing delivery across the Partnership including exploring new delivery models and partners as well as direct delivery	Ongoing	

## Growth Directorate

- Economic Growth
- Strategic Growth and Development
- Planning and Strategic Infrastructure

### S&ELCP – Growth Directorate - Local

	Activity	Delivery timeframe	Status
<b>Boston Borough Council</b>	Continue to explore opportunities of delivering High Street Task Force (part of Vital & Viable programme) and Historic Place Panel recommendations	Q2	
	Engage proactively with Heckington Fen Solar Scheme (NSIP)	Q4	
	Continue to support Boston Alternative Energy Facility (BAEF) - facilitation of next steps following formal decision	Q3	
	Determination of application for Gilbert Drive/West 2 strategic allocation	Q3	
	Refinement of Levelling Up (LUF) projects and delivery strategy established, alongside further development of wider PE21 project	Q4	
	Boston Conservation Area & Management Plan review - to update appraisal and management plan	Q4	
	Haven Wharf (Creative and Media Village) - continue to engage with partners to identify opportunities for conversion and regeneration including potential funding streams	Q4	
	Boston Port - continued engagement and promotion of Sub Regional importance and partnership working through Port of Boston Gateway to Growth	Ongoing	
	Engagement with wider Working Group looking at the Boston-Peterborough Wetland Corridor	Ongoing	
	Continued delivery of the Quadrant and supporting the progression of Q2/South 6 allocation	Ongoing	
	Support the delivery of the Visitor Website for Boston	Q1	
Continue to explore opportunities arising from Boston 400 Celebrations and undertaking scoping preparations	Q3		

## Growth Directorate

- Economic Growth
- Strategic Growth and Development
- Planning and Strategic Infrastructure

### S&ELCP – Growth Directorate - Local

	Activity	Delivery timeframe	Status
<b>East Lindsey District Council</b>	Skegness Gateway - progression to delivery	Q3	
	Support BID transition and development of Coast visitor website – aligned to Destination Lincolnshire and Magna Vitae initiatives	Q2	
	Support development of Wolds Destination Management Plan action plan, and its alignment with Vital and Viable work	Q1	
	Refinement of Levelling Up (LUF) projects and development of delivery strategy	Q4	
	Theddlethorpe - continue to engage with NWS and wider stakeholders: support use of the Community Fund	Ongoing	
	Skegness Cultural Development Fund (CDF - Pier and Culture House) - delivery of actions following outcome of formal bid process	Q4	
	Preparation of revisions to Local Plan and submission to Government	Q4	
	Continue to engage with partners and facilitate regenerative opportunities such as Fantasy Island and Skegness Pier	Ongoing	
	Continue to assist with Neighbourhood Planning including Neighbourhood Plans for Skegness and Woodhall Spa and support local decision making in Horncastle	Ongoing	
	Continue to work with partners on Adaptive and Resilient Coastal Communities work and wider approach to flood risk (e.g. Humber strategy) including assisting with any actions arising	Q4 and Ongoing	

## Growth Directorate

- Economic Growth
- Strategic Growth and Development
- Planning and Strategic Infrastructure

### S&ELCP – Growth Directorate - Local

	Activity	Delivery timeframe	Status
South Holland District Council	Continued delivery of the FEZ, including renewal of the existing LDO during 23/24, continued exploration of opportunities for expansion (including Phase 3) and delivery of the FEZ communications and engagement strategy	Q3 for LDO renewal	
	Spalding Western Relief Road - complete Section 5, supported by funds secured through Homes England	Q3	
	Progress strategy for the regeneration of the Chequers Yard, Holbeach	Q4	
	Progress the Spalding Town Centre Access group, to develop options and recommendations to bring to decision makers	Ongoing	
	Extension of the Town Centre Improvement Programme, and delivery of the existing initiatives within the programme (including NLHF bids, Arts Council bids, progression of plans for the 'gateway' public realm project)	Q1	
	Secure delivery of power and utilities for Holbeach and Long Sutton, to unlock planned growth (including Phase 2 of the FEZ)	Ongoing	
	Refinement of Levelling Up (LUF) project for Castle Sports Masterplan, and secure delivery strategy.	Q4	
	Continuation of delivery at Holland Park	Ongoing	
	Spalding and Holbeach Conservation Area - to update appraisal and management plan	Q4	
	Progress business engagement to explore scope for a more formalised business-led partnership in Spalding Town Centre	Q3	
	Clay Lakes and the Gateway - facilitating the delivery, working with landowners and investors	Ongoing	
	Support for funding and other opportunities to deliver visitor offer enhancements (e.g. Spalding Gentleman's Society and Chain Bridge Forge)	Ongoing	